

Terms of Reference

RISK MANAGEMENT ASSIGNMENT

GILBERT GEORGE

PHASE 1 DELIVERABLES

- 1 Review of the existing risk management methodology for the PCT (including examples of how this has been used to improve performance or outcomes) and recommendations on how this can be improved based upon best practice and to meet external expectations (eg: DoH, SHA, Audit etc), including (not exhaustive)
 - Embedding RM as part of day to day management processes
 - Awareness of employees of RM
 - Effectiveness of risk assessment and mitigation
 - Process for escalation of risks
 - Level of reporting and assurance of the PCT Board/Committees on RM
- 2 Assessment of how RM currently links to other areas of assurance and governance and recommendations for strengthening these links: both organisationally and through reporting and monitoring arrangements

PHASE 2 DELIVERABLES

- 3 Identify the key risks that should be addressed at PCT Board and Director level and the risk treatment that should be applied
- 4 Recommendations for extending the principles of RM to cross cutting areas such as sustainability, carbon agenda, equalities etc
- 5 Recommendations for how the RM methodologies for the Council and the PCT can be aligned to meet the overall aim of integration
- 6 Assessment of how project and programme risks are managed and recommendations for strengthening current arrangements
- 7 Recommendations for embedding our overall arrangements for the future, taking into account any additional risks posed by the HPS integration
- 8 Recommendations to strengthen risk management arrangements for key partnerships such as AMEY
- 9 Recommendation for a vehicle to deliver risk management support across the Council and NHH